



FY 2024 Budget Adoption



Julie Kennicutt
Budget Manager
June 21, 2023

Agenda

- ✓ **FY 2024 Budget Overview**
- ✓ **Proprietary Funds**
 - Enterprise Funds – Water and Sewer
- ✓ **General Fund**
 - Measure X
 - General Fund Forecast



FY 2024 Budget Overview

Strategic Goals



Financial Stability

Ensure the City has adequate and sustainable financial funding to delivery high-quality services to residents.



Strong Economy

Expand the local economy by supporting local businesses, providing opportunities for new business, and ensuring there are ample opportunities for job seekers.



Sound Infrastructure

Sustain high quality service delivery by investing in public infrastructure, including parks, buildings, equipment, roads, and technology.



Safe Community

Protect our quality of life by ensuring the community is safe and clean.



Sense of Place

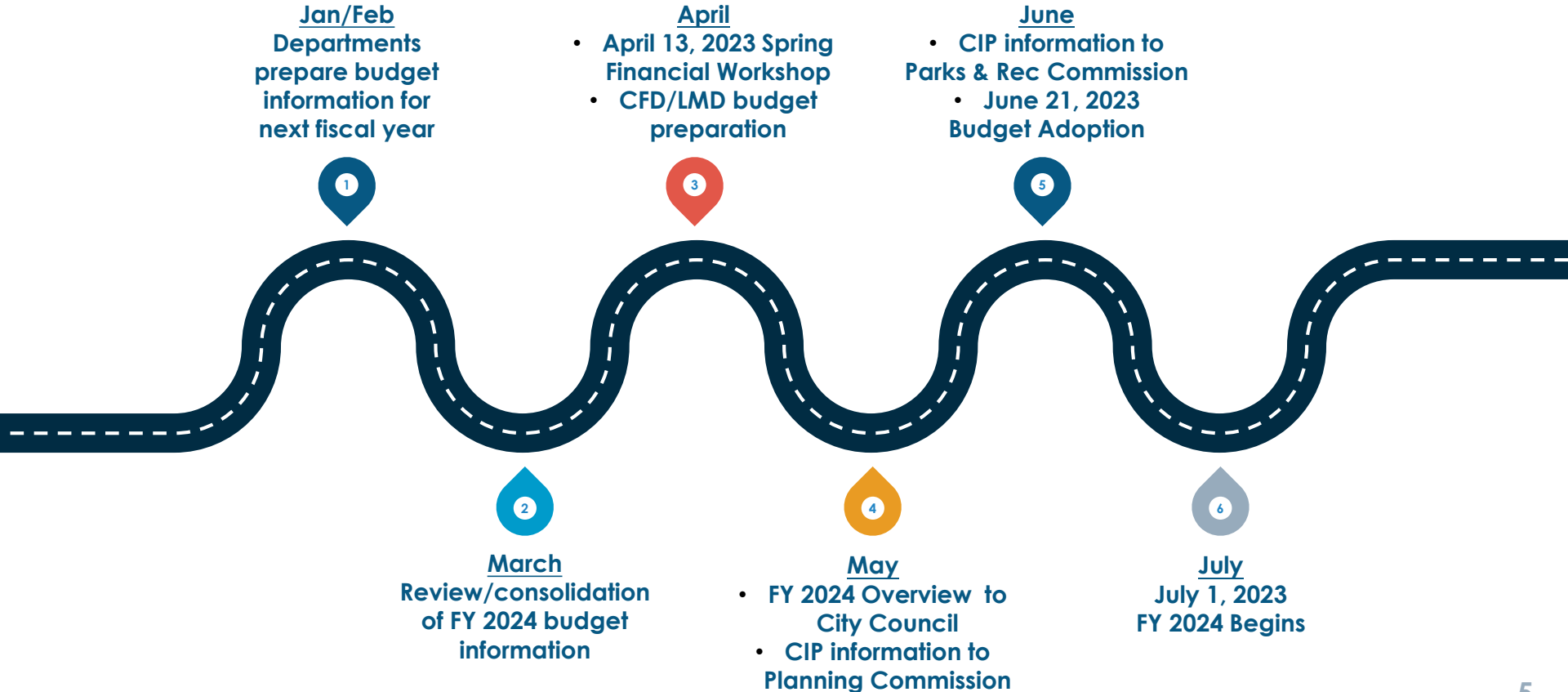
Build community through celebrating our rich heritage, increasing access to recreational and cultural activities, and improving the relationship between the City and residents.



High-Performing Government

Improve the efficiency and effectiveness of the City's services to bring government into the 21st century.

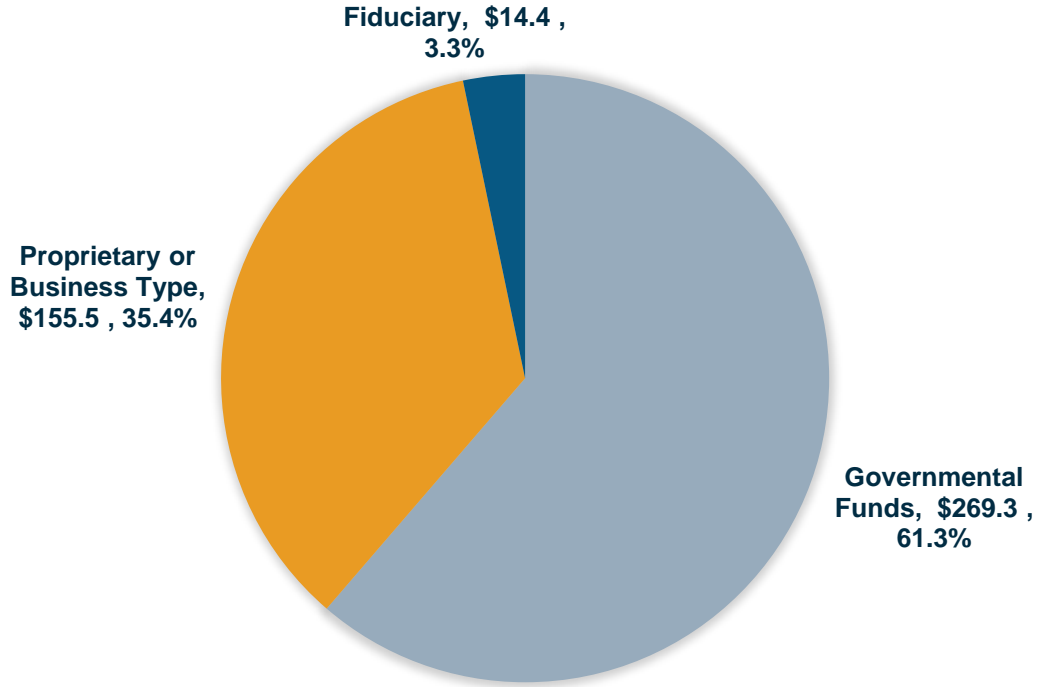
FY 2024 Budget Process



Revenue Estimates – All Funds

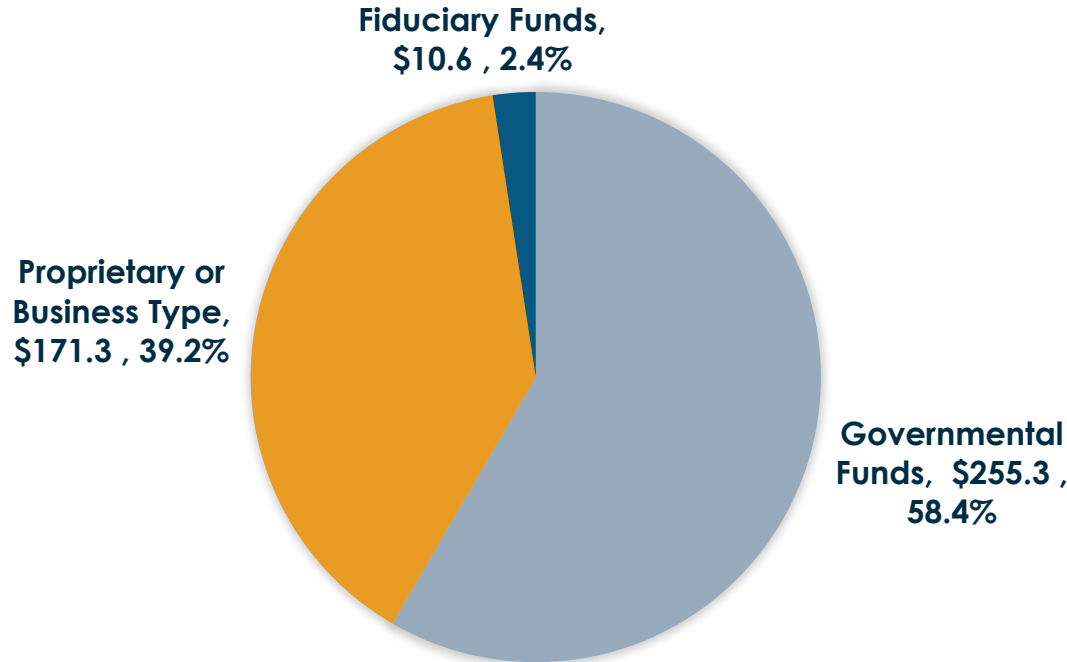
Estimated FY 2024
\$439.2 Million

<u>Governmental Funds</u>	
General Fund	\$ 212,511,735
Special Revenue	39,416,597
Capital Projects	17,396,677
Subtotal	269,325,009
<u>Proprietary or Business Type</u>	
Enterprise	128,097,667
Internal Service	27,451,887
Subtotal	155,549,554
<u>Fiduciary Funds</u>	
Agency Funds	6,736,773
Private Purpose Trust	7,635,383
Subtotal	14,372,156
Total	\$ 439,246,719



Expenditure Budget – All Funds

Proposed FY 2024
\$437.3 Million



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Proprietary Funds

Enterprise Funds – Water and Sewer

Proprietary Funds – Enterprise Funds

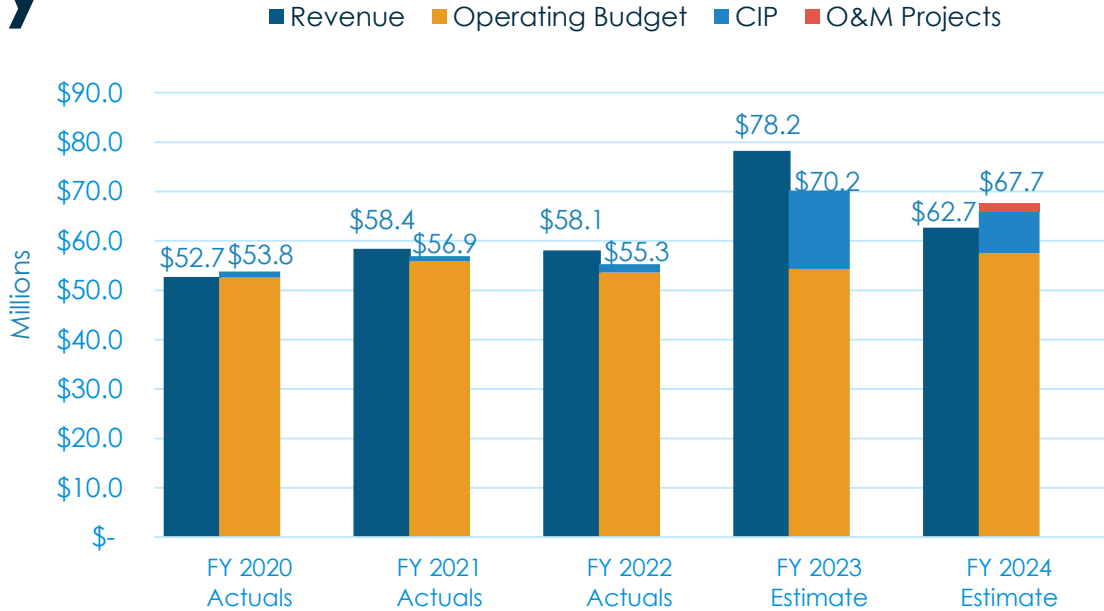
- ▷ **Programs or activities that are supported by rates and/or fees**
- ▷ **May also include grants or reimbursements from other government agencies**
- ▷ **Enterprise Funds**
 - ▷ **Water**
 - ▷ Reclaimed Water
 - ▷ **Sewer**
 - ▷ Electric
 - ▷ Airport
 - ▷ Transit Services

Proprietary Funds – Enterprise Funds

Water Utility



✓ Existing Fund Balance Total \$14.3M



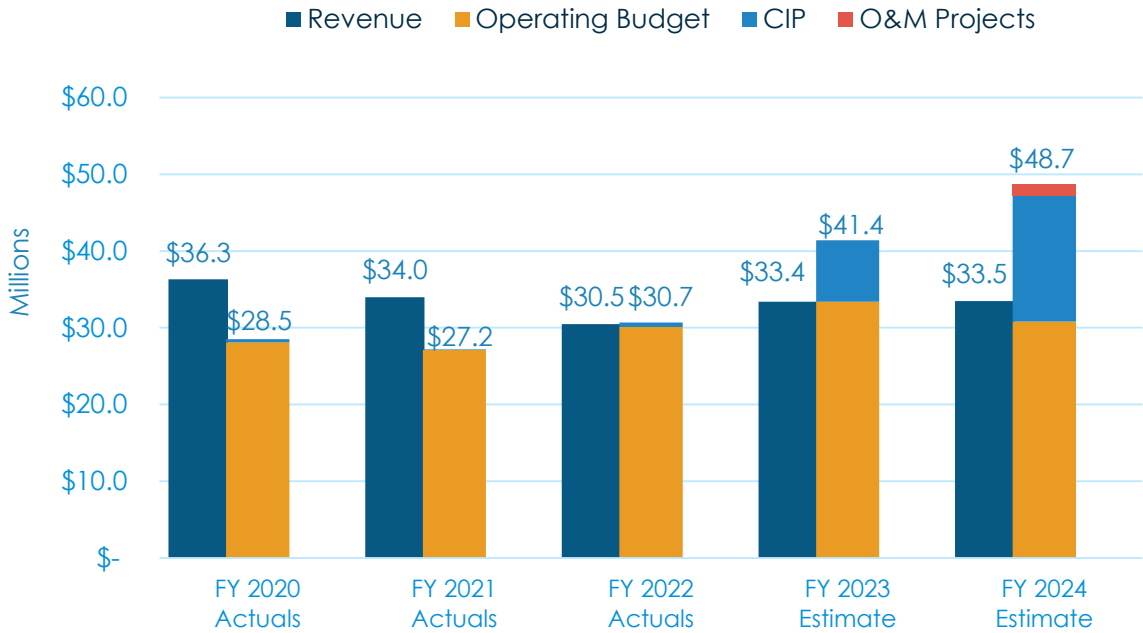
- ✓ Revenues - net decrease of \$15.5M (-19.9%) compared to the FY 2023 year-end estimate
 - ✓ Decrease of \$19.1M from a one-time settlement, increases in other areas to partially offset the amount
- ✓ Expenditures – net decrease of \$2.5M compared to the FY 2023 year-end estimate
 - ✓ Decreases in materials & supplies and contractual services, and Capital Improvement Projects
- ✓ FY 2024 expenditures over revenues by \$5.0M will use existing fund balance

Proprietary Funds – Enterprise Funds

Sewer Utility



✓ Existing Fund Balance Total \$34.1M



- ✓ Revenues – increasing by \$100K compared to the FY 2023 year-end estimate
- ✓ Expenditures – increase of \$7.3M compared to the FY 2023 year-end estimate
 - ✓ Increase in Capital Improvement Projects and O&M Projects +\$9.8M
 - ✓ Decrease in Materials and Supplies (\$2.7M)
- ✓ FY 2024 expenditures over revenues by \$15.2M will use existing fund balance



**Questions and
Discussion on FY 2024
Proposed Budget –
Water and Sewer**

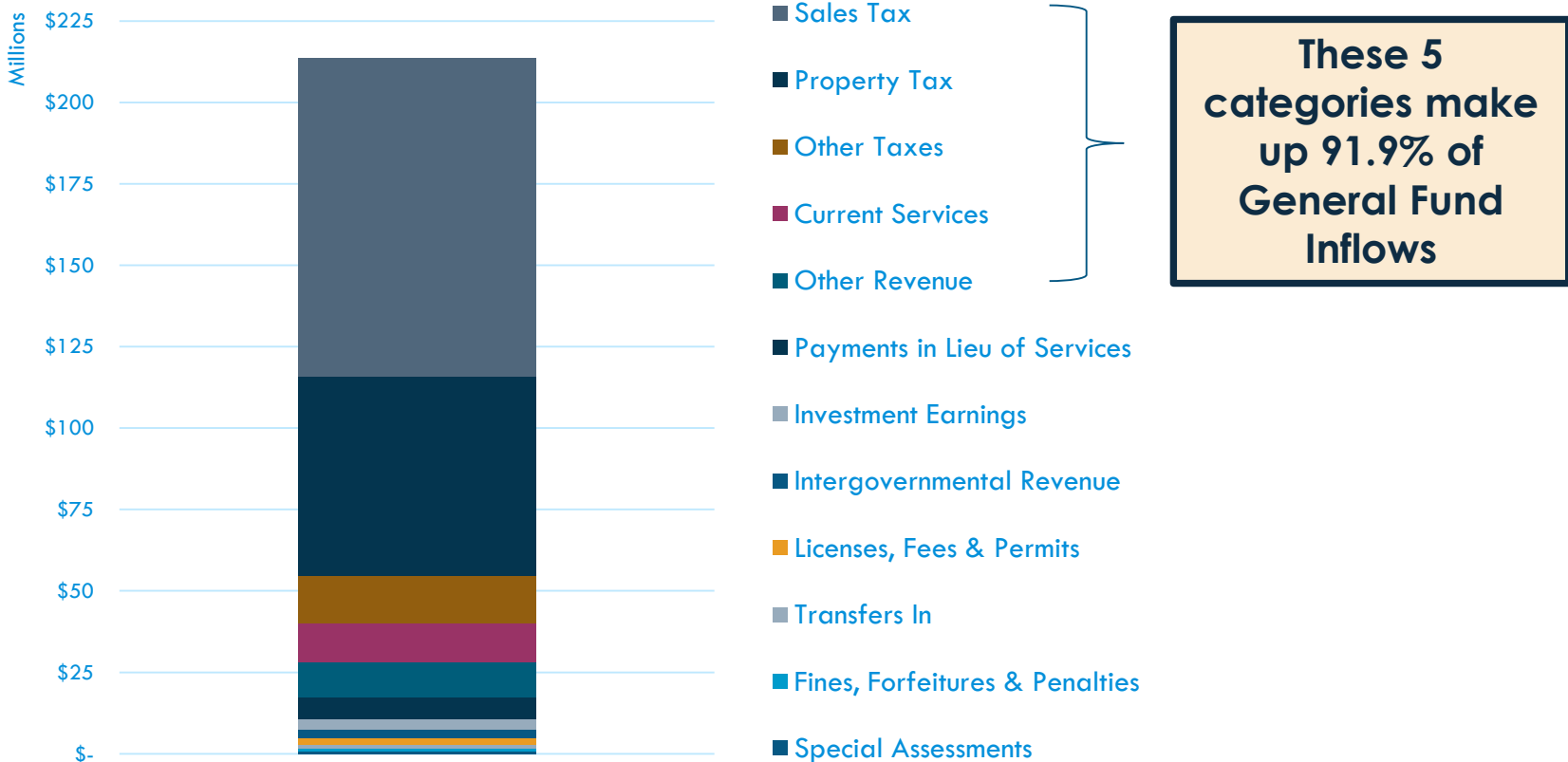


General Fund

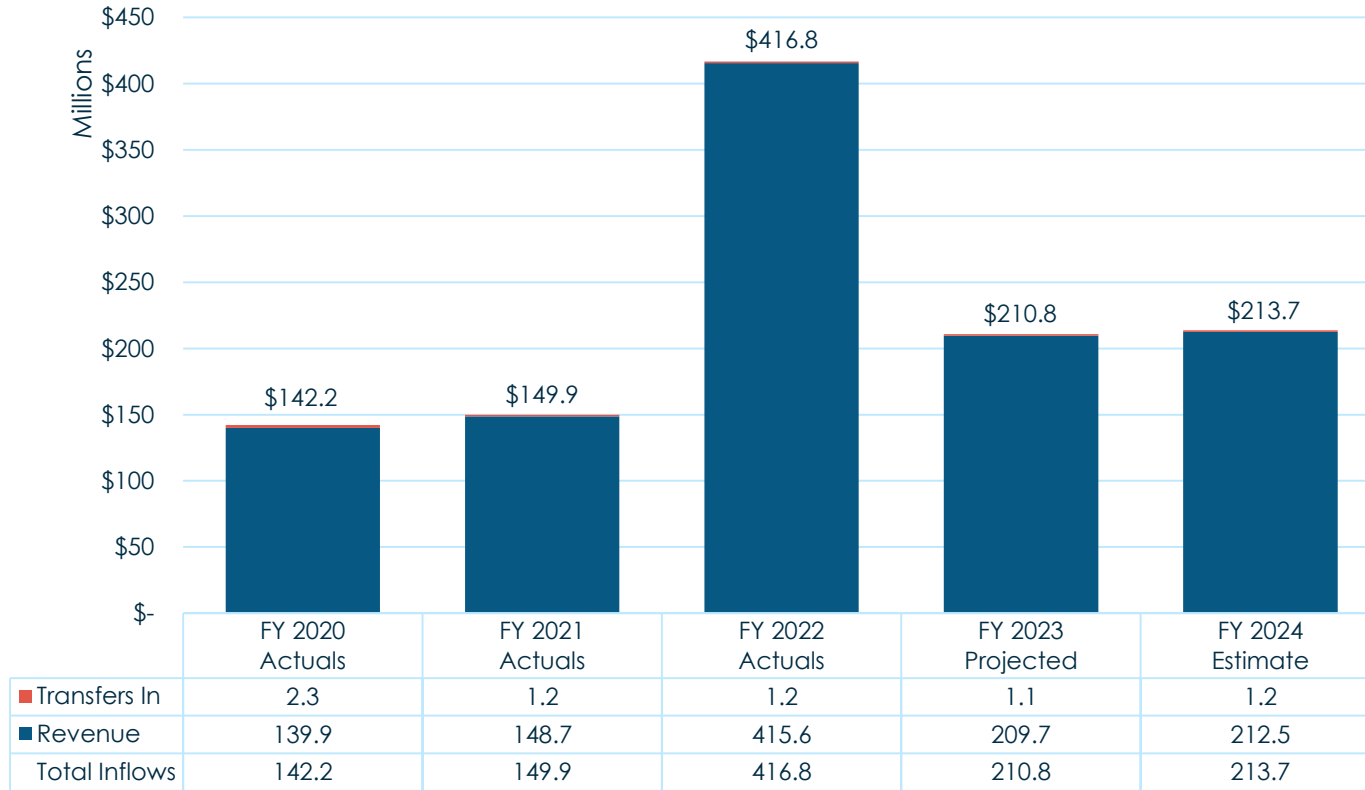
Measure X

General Fund Forecast

General Fund Inflows – FY 2024 Estimated \$213.7 Million



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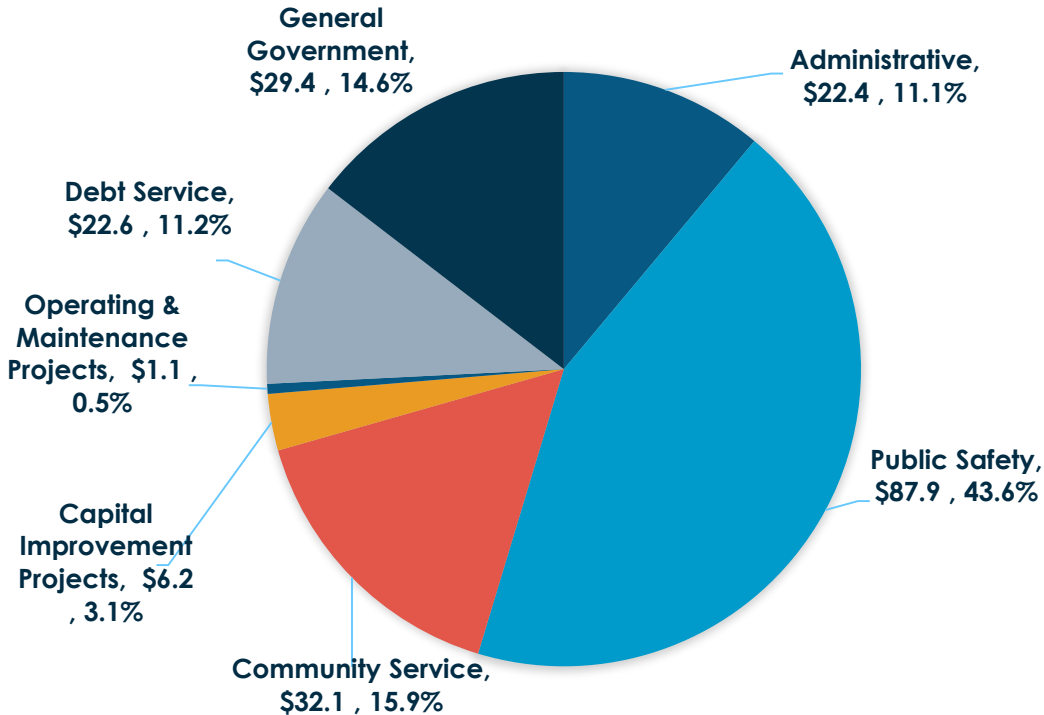
General Fund Inflows

Year Over Year Comparison

Totals Inflows Revenues + Transfers In	Estimated FY 2023	Estimated FY 2024	Variance	Comments
Property Tax	\$ 59,638,155	\$ 61,040,500	\$ 1,402,345 ↑	Increases in Secured Property Tax and Vehicle License Property Tax
Sales Tax	54,610,106	54,128,947	(481,159) ↓	Decrease of \$569K in Sales Tax and increase of \$65K in Prop 172 Allocation
Sales Tax - Measure X	43,789,700	43,789,200	(500) ↓	Temporary flattening of Sales Tax Receipts in FY 2024
Other Revenue	11,421,443	10,970,859	(450,584) ↓	Decreases of \$194K for Rent/Lease Agreements, \$300K in Fair Share Development Agreement, \$63K for Misc. Income/Refunds, and \$16K in Library Donations
Other Taxes	11,579,545	14,743,951	3,164,406 ↑	Increases of \$200K in Transient Occupancy Tax, \$158K in Franchises, \$24K in Business License Taxes, and \$2.8M in Cannabis Taxes
Current Services	12,769,074	11,758,683	(1,010,391) ↓	Various increases and decreases throughout the various fees
Payments in Lieu of Services	6,052,862	6,445,705	392,843 ↑	Increase in Reimbursement for Services to Other Funds (Cost Allocation Plan)
Intergovernmental Revenue	2,312,731	2,429,630	116,899 ↑	Decrease of \$325K in Federal Grant Revenue and increase of \$400K in Fire Mutual Aid Reimbursement
Investment Earnings	3,751,510	3,465,795	(285,715) ↓	Decrease in Interest on Investments
Licenses, Fees & Permits	2,260,850	2,215,550	(45,300) ↓	Various increases and decreases throughout the various fees
Fines, Forfeitures & Penalties	889,522	843,700	(45,822) ↓	Decrease of \$64K in Admin. Fines & Penalties and increase of \$19K in Vehicle Code Fines
Special Assessments	672,490	679,215	6,725 ↑	Based on number of units within special assessment areas
Total Revenues	\$ 209,747,988	\$ 212,511,735	\$ 2,763,747 ↑	
Transfers In	\$ 1,133,226	\$ 1,235,696	\$ 102,470 ↑	Estimated transfer based on Gas Tax Fund revenues, Section 2107.
Total Inflows	\$ 210,881,214	\$ 213,747,431	\$ 2,866,217 ↑	

General Fund FY 2024 Expenditure Budget

**Proposed FY 2024
\$201.7 Million**

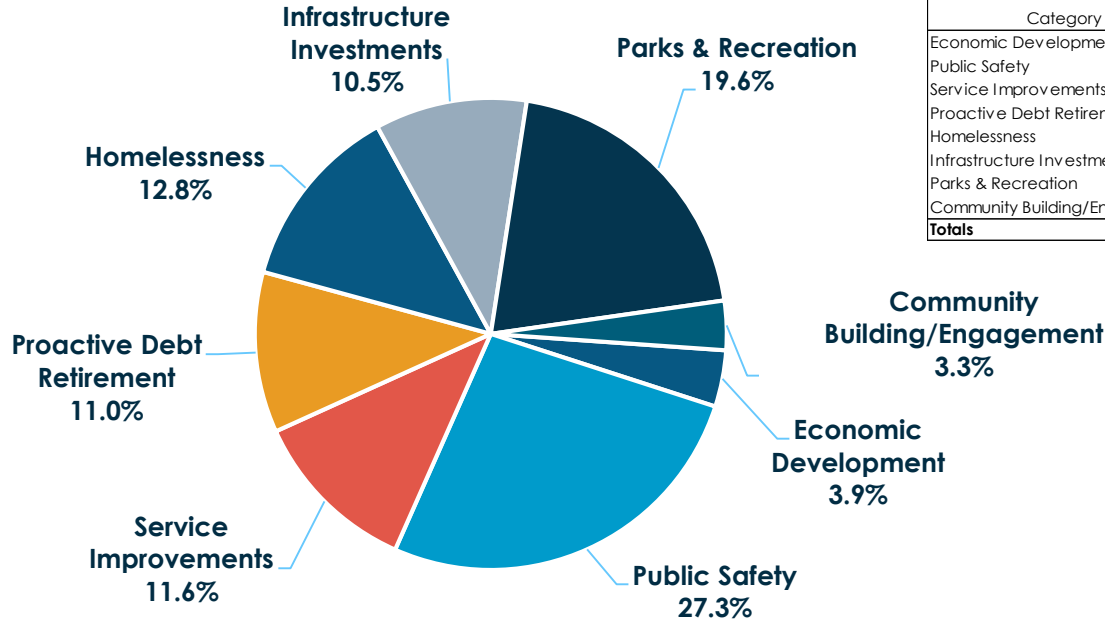


General Fund	
City Manager's Office	\$ 10,409,428
Economic Development	1,590,768
Elected Officials	144,874
Finance	4,583,538
Human Resources	2,903,393
Information Technology	700,097
Legal & Risk Management	2,022,134
Administrative Departments	<u>22,354,232</u>
Fire	33,560,501
Police	54,355,320
Public Safety Departments	<u>87,915,821</u>
Community Services	17,639,929
Planning & Development	9,514,409
Public Works	4,962,864
Community Service Departments	<u>32,117,202</u>
Capital Improvement Projects	6,196,000
Debt Service	22,595,308
General Government	29,416,840
Operating & Maintenance Projects	1,134,760
Other	59,342,908
Total Operating Budget	\$ 201,730,163

General Fund FY 2024 Expenditure Budget

Department	Personnel	Contractual	Materials and Supplies	Utilities	Projects	Grand Total	% of Total
City Manager's Office	\$ 3,295,239	\$ 6,327,309	\$ 774,552	\$ 12,328	\$ -	\$ 10,409,428	
Economic Development	884,183	556,000	147,435	3,150	-	1,590,768	
Elected Officials	108,124	-	33,150	3,600	-	144,874	
Finance	3,847,858	692,280	43,400	-	-	4,583,538	
Human Resources	2,041,641	379,132	481,120	1,500	-	2,903,393	
Information Technology	129,322	560,475	10,300	-	-	700,097	
Legal & Risk Management	1,767,571	233,148	19,195	2,220	-	2,022,134	
Subtotal Administrative Departments	12,073,938	8,748,344	1,509,152	22,798	-	22,354,232	11.1%
Fire	30,261,298	431,300	2,819,338	48,565	-	33,560,501	
Police	46,394,945	1,485,230	6,294,601	180,544	-	54,355,320	
Subtotal Public Safety	76,656,243	1,916,530	9,113,939	229,109	-	87,915,821	43.6%
Community Services	8,381,038	3,784,019	5,336,875	137,997	-	17,639,929	
Planning & Development	6,331,303	2,437,264	721,446	24,396	-	9,514,409	
Public Works	2,787,052	942,650	1,197,019	36,143	-	4,962,864	
Subtotal Community Service Departments	17,499,393	7,163,933	7,255,340	198,536	-	32,117,202	15.9%
Capital Improvement Projects (CIP)	-	-	-	-	6,196,000	6,196,000	
Debt Service	-	3,000	22,592,308	-	-	22,595,308	
General Government	8,689,142	1,343,395	15,073,161	4,311,142	-	29,416,840	
Operating & Maintenance Projects (O&M)	-	-	-	-	1,134,760	1,134,760	
Subtotal Other	8,689,142	1,346,395	37,665,469	4,311,142	7,330,760	59,342,908	29.4%
Grand Total	\$ 114,918,716	\$ 19,175,202	\$ 55,543,900	\$ 4,761,585	\$ 7,330,760	\$ 201,730,163	
% of Total	57.0%	9.5%	27.5%	2.4%	3.6%		

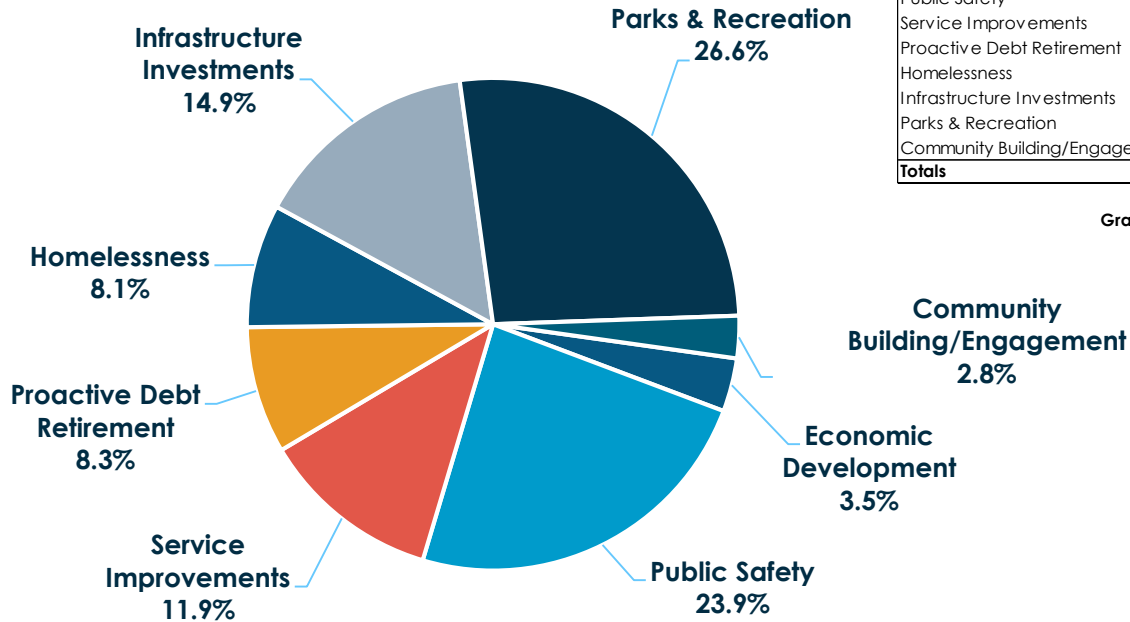
Proposed Measure X Allocations – FY 2024 Only



Category	Prev. Approved Recurring	FY 2024 New Recurring	FY 2024 New One Time	Total FY 2024 Funding	FY 2024 Reserves
Economic Development	\$ 296,547	\$ 146,400	\$ 275,000	\$ 717,947	\$ 1,000,000
Public Safety	5,635,406	1,952,073	3,246,370	10,833,849	1,000,000
Service Improvements	4,057,532	34,940	1,049,380	5,141,852	-
Proactive Debt Retirement	2,886,976	-	-	2,886,976	2,000,000
Homelessness	5,678,068	-	-	5,678,068	-
Infrastructure Investments	225,290	243,749	2,156,218	2,625,257	2,000,000
Parks & Recreation	2,143,792	225,151	1,729,000	4,097,943	4,906,351
Community Building/Engagement	657,393	457,230	385,000	1,499,623	-
Totals	\$ 21,581,004	\$ 3,059,543	\$ 8,840,968	\$ 33,481,515	\$ 10,906,351

FY 2024 Grand Total: Total FY 2024 Funding + FY 2024 Reserves \$ 44,387,866

Proposed Measure X Allocations Cumulative (FY 2022 - FY 2024)

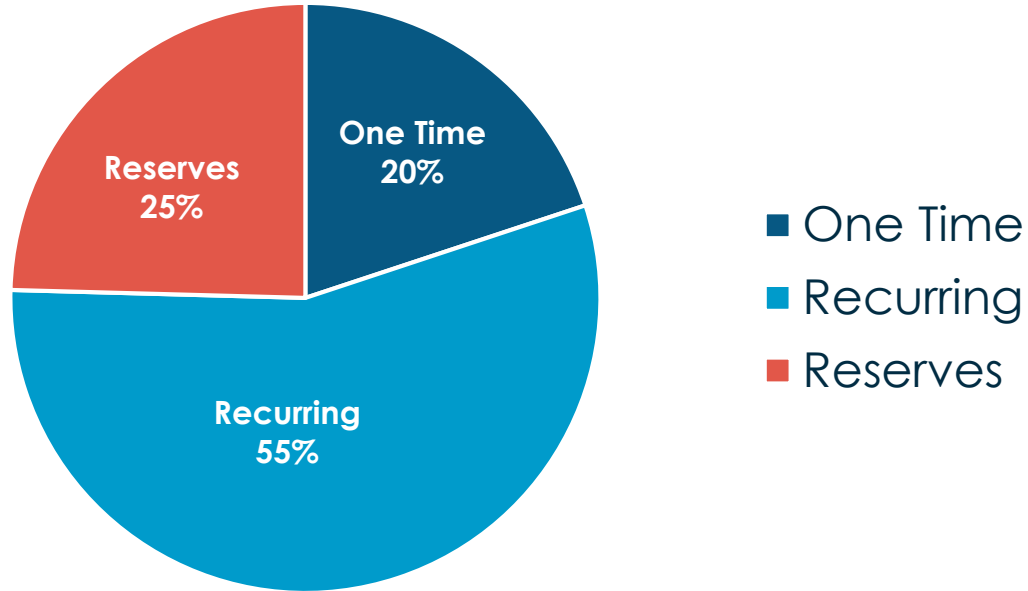


Category	Cumulative Recurring	Cumulative One Time	Cumulative Funding	Cumulative Reserves	% of Total
Economic Development	\$ 1,104,085	\$ 385,000	\$ 1,489,085	\$ 3,000,000	3.5%
Public Safety	16,709,262	9,798,958	26,508,220	4,037,531	23.9%
Service Improvements	13,926,391	1,232,620	15,159,011	-	11.9%
Proactive Debt Retirement	4,676,505	4,000,000	8,676,505	2,000,000	8.3%
Homelessness	10,371,074	-	10,371,074	-	8.1%
Infrastructure Investments	1,350,220	5,922,619	7,272,839	11,804,372	14.9%
Parks & Recreation	6,175,125	5,926,556	12,101,681	21,940,056	26.6%
Community Building/Engagement	1,978,354	1,575,265	3,553,619	-	2.8%
Totals	\$ 56,291,016	\$ 28,841,018	\$ 85,132,034	\$ 42,781,959	100.0%

Grand Total: Cumulative Funding + Cumulative Reserves \$ 127,913,993

FY 2022 Actuals	39,163,529
FY 2023 Estimate	44,362,598
FY 2024 Estimate	44,387,866
Cumulative Total	\$ 127,913,993

Measure X Investments Cumulative (FY 2022 - FY 2024)

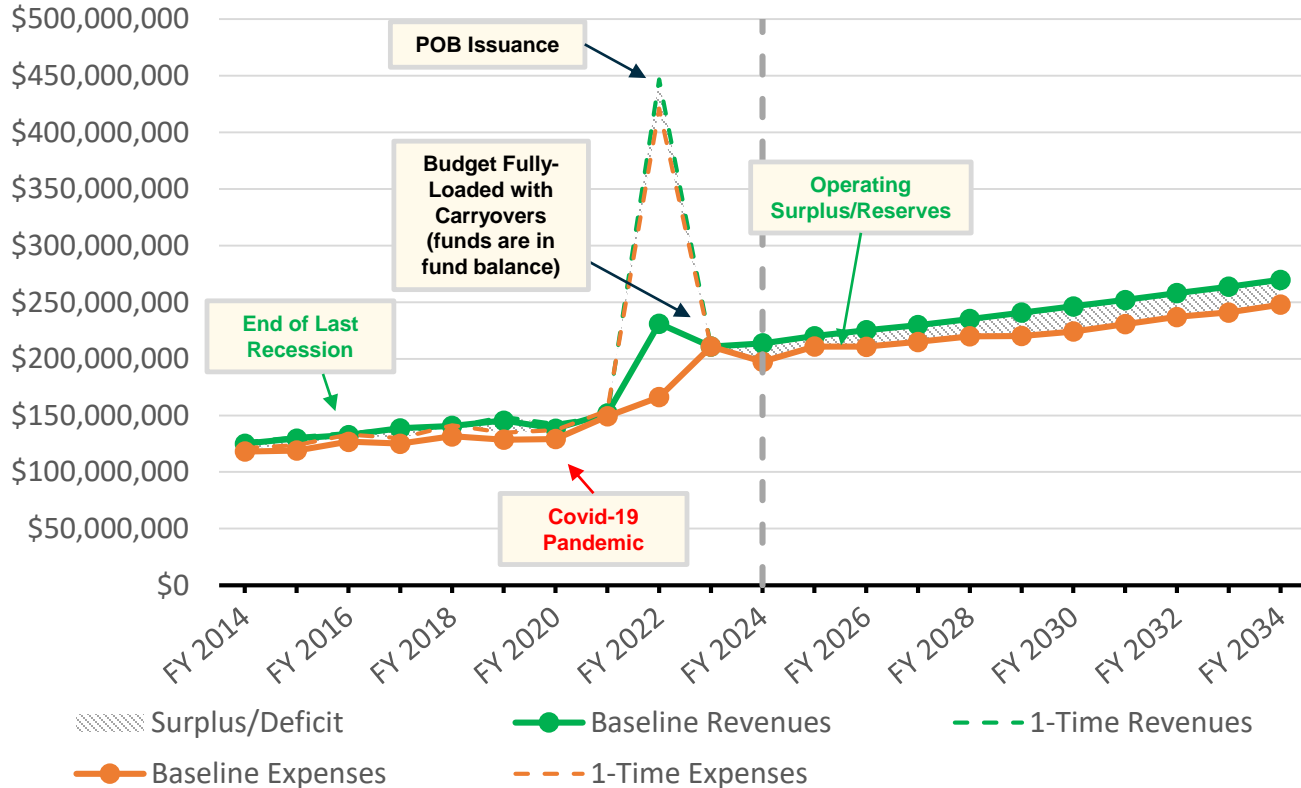


General Fund Financial Forecast

	Actuals FY 2022	Adopted FY 2023	Projected FY 2023	Proposed FY 2024	Forecast FY 2025	Forecast FY 2026	Forecast FY 2027	Forecast FY 2028
Revenues	\$415,570,311	\$194,828,187	\$209,747,988	\$212,511,735	\$219,315,183	\$223,854,749	\$228,637,304	\$232,649,066
Transfers In	1,197,681	1,200,000	1,133,226	1,235,696	1,248,100	1,260,600	1,273,200	1,285,900
Inflows	416,767,992	196,028,187	210,881,214	213,747,431	220,563,283	225,115,349	229,910,504	233,934,966
Personnel Expenditures	(97,649,553)	(111,028,409)	(111,651,788)	(114,918,716)	(117,889,161)	(120,695,329)	(123,574,061)	(126,551,888)
Operating Expenditures	(40,754,779)	(45,198,111)	(46,791,615)	(56,885,379)	(54,208,500)	(54,349,200)	(55,149,900)	(54,926,200)
Debt Service / Principal Payments	(21,241,571)	(21,369,124)	(21,517,158)	(22,595,308)	(23,351,092)	(24,081,001)	(23,807,499)	(21,868,212)
Capital Improvement Projects	(8,052,861)	(4,913,858)	(4,756,970)	(6,196,000)	(5,817,103)	(3,765,000)	(3,654,000)	(3,465,000)
O&M Projects	-	-	-	(1,134,760)	(9,080,000)	(5,650,000)	(5,000,000)	(5,000,000)
Transfers Out	(269,916)	-	-	(125,039)	-	-	-	-
POB - Cost of Issuance (One Time)	(223,055,857)	-	-	-	-	-	-	-
Estimated Savings at Fiscal Year End	-	-	9,000,000	-	-	-	-	-
Outflows	(391,024,537)	(182,509,503)	(175,717,531)	(201,855,202)	(210,345,856)	(208,540,530)	(211,185,461)	(211,811,301)
Inflows Over Outflows	\$ 25,743,455	\$ 13,518,684	\$ 35,163,683	\$ 11,892,229	\$ 10,217,427	\$ 16,574,819	\$ 18,725,043	\$ 22,123,666
Less Measure X Reserves	(23,327,465)	(13,106,797)	(24,804,811)	(10,906,351)	(9,338,061)	(13,174,929)	(13,861,135)	(15,175,102)
Less Pension Trust Reserves			(2,553,668)	(642,220)	(655,064)	(661,600)	(668,200)	(674,900)
Add Park Bond Reserve Funding - Skyline Project*				600,000				
Remaining Inflows Over Outflows	\$ 2,415,990	\$ 411,887	\$ 7,805,204	\$ 943,658	\$ 224,302	\$ 2,738,290	\$ 4,195,708	\$ 6,273,664

*Pending discussion at June Parks & Recreation Commission Meeting

General Fund 10-Year History & Forecast





**Questions and
Discussion on FY 2024
Proposed Budget –
General Fund and
Measure X**

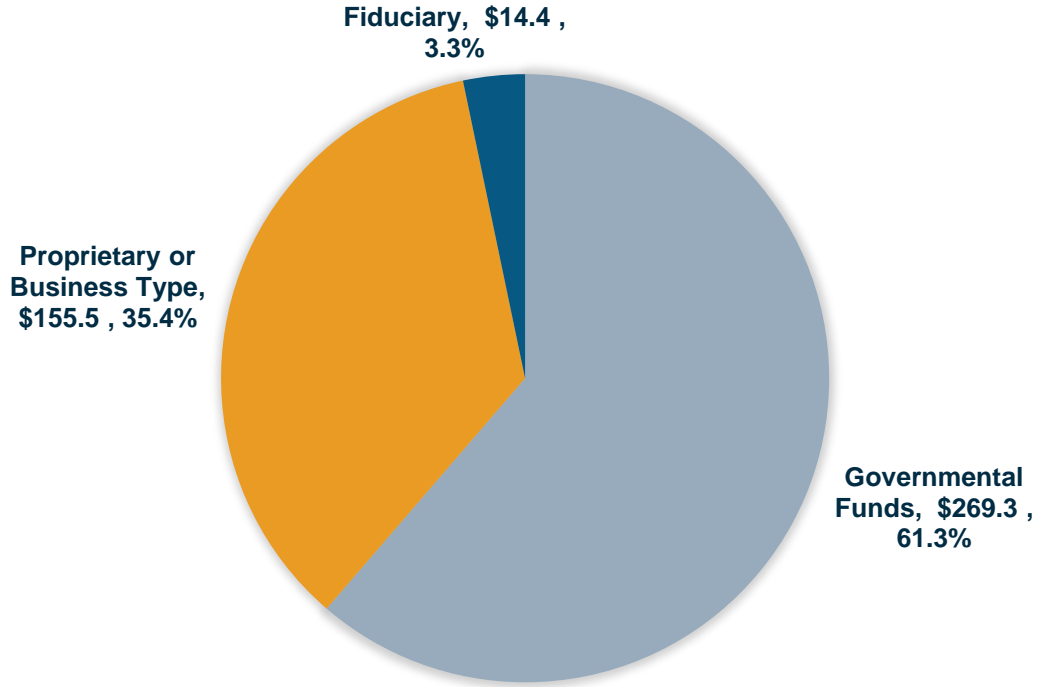


FY 2024 Budget Overview Summary

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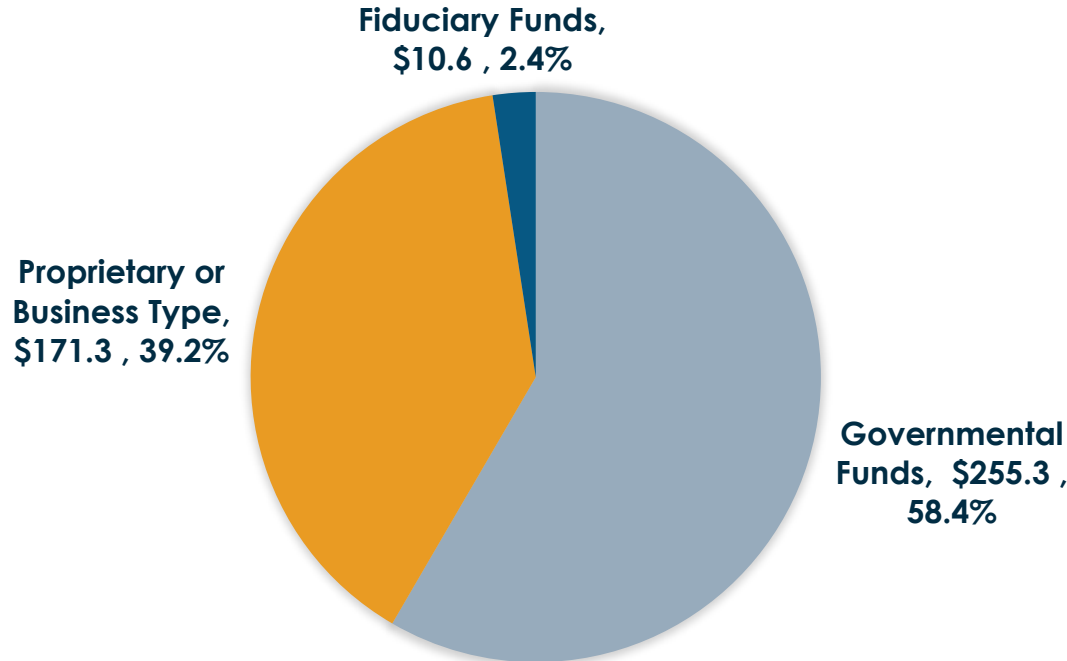
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What's next?

- ✓ City Council Adoption of Budget
- ✓ July 1, 2023 – FY 2024 Begins

Questions?



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 www.CoronaCA.gov