USER FEE STUDY

City of Corona, CA

FLED Presentation August 7, 2019



Agenda



- Background
- Fee Study Methodology
- Fee Study Goals
- Questions and Answers



MGT Consulting Group



- Public Sector Consulting Firm
- 30 + years in California
- More than 350 Studies
- Specializing in:
 - User Fee Studies
 - Cost Allocation Plans
 - SB90 Claiming

Similar Studies (Current or Recent)

- City of Anaheim
- City of Beaumont
- ❖ City of Burbank
- City of Corona
- City of Encinitas
- ❖ City of La Mesa
- ❖ City of Long Beach
- City of Newport Beach
- City of Pomona
- City of Redlands
- City of San Marcos
- City of Santa Ana
- City of Santa Monica
- City of West Hollywood
- City of Whittier

- **❖** Butte County
- ❖ El Dorado County
- ❖ Los Angeles County
- **❖** Marin County
- Monterey County
- ❖ Napa County
- Orange County
- ❖ San Mateo County
- ❖ Santa Barbara Co, Env Health
- ❖ Santa Barbara Co, Public Works

Background



- The City of Corona conducts a user fee analysis every two to three years
- Make sure fees reflect recent organizational changes and current construction demand
- Gain an understanding of the true cost of providing fee-for service activities
- Ensure continued compliance with state laws Building fee cost recovery:
 - AG 92-506: Valuation-based fees must not generate a profit
 - GC 66014: fees limited to estimated reasonable costs

Methodology



The analysis to determine the cost of providing fee-for-service activities is compromised of two basic elements:

- 1. Fully-burdened hourly rates of staff and/or contractors providing the service
- 2. Average time required to provide the service

<u>Flat Fees</u>: hourly rate x average time = proposed fee.

New Structure Fees and Tl's: each structure type and size threshold is analyzed (hourly rate x time) to establish the estimated reasonable cost. E.g.:

- B Office Plan Check, 5,000 sq ft, Type I-A Construction
 - Current Fee \$17,293
 - Estimated Cost: \$15,189
 - Proposed Fee: \$15,189

Fee Study Goals



- Increase user-friendliness of Fee Schedule
- Restructure fees if needed
 - Remove fees that don't apply to current department activities
 - Add fees for services currently done by the City (not previously charged)
 - Change structure to best-practice formats
- Analyze cost to determine whether they are being appropriately recovered
- Move fees closer to full cost
- Provide City's decision-makers with information needed to adjust fees



Question/Discussion