## **City of Corona**

400 S. Vicentia Ave. Corona, CA 92882

## **Study Session Meeting Final Agenda**

Wednesday, March 6, 2024

**Council Chambers 3:00 PM** 



CITY COUNCIL/SUCCESSOR AGENCY TO THE REDEVELOPMENT AGENCY OF THE CITY OF CORONA/CORONA PUBLIC FINANCING AUTHORITY/CORONA UTILITY AUTHORITY/CORONA HOUSING AUTHORITY MEETING

Tom Richins, Mayor Jim Steiner, Vice Mayor Jacque Casillas, Council Member Tony Daddario, Council Member Wes Speake, Council Member The Study Session of March 6, 2024, will be conducted in person. Members may attend in person or remotely. To participate remotely, please use the following link:

https://coronaca-gov.zoom.us/j/86536322105

#### **PLEDGE OF ALLEGIANCE**

#### **CONVENE OPEN SESSION**

#### **COMMUNICATIONS FROM THE PUBLIC**

#### **AGENDA ITEMS**

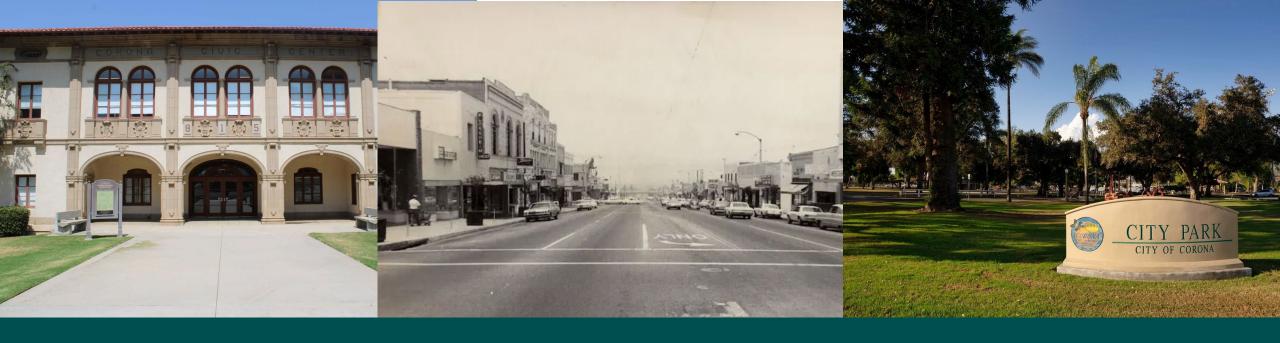
#### 1. REPORT - 6TH STREET CORRIDOR AND DOWNTOWN PROJECTS UPDATE

**That the City Council** provide direction and feedback on the proposed 6th Street Corridor Downtown Revitalization: *Projects, Funding Plan, and Timeline* 

#### **ADJOURNMENT**

Agendas for all regular City meetings are posted at least 72 hours prior to the meeting in the entryway at City Hall. The meeting is being conducted in person as well as via teleconference. For members of the public wishing to submit written comments, please email comments to the City Clerk at CityClerk@CoronaCa.gov prior to the respective meeting and your comments will be made part of the official record of proceedings.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the ADA Coordinator at (951) 736-2266. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting.



# 6<sup>Th</sup> Street Corridor Downtown Revitalization Plan Update

Jacob Ellis City Manager



Justin Tucker Assistant City Manager March 6, 2024



That the City Council provide direction and feedback on the proposed 6<sup>th</sup> Street Corridor Downtown Revitalization:

- 1. Projects
- 2. Funding Plan
- 3. Timeline



## Downtown Revitalization Plan Update

## Overview

- History: A brief review of how we got here
- Challenges: Current problems in the Downtown
- Solutions: How we can move the needle
- How we get there: Current & proposed catalyst projects
  - South Mall Redevelopment
  - Gateway Signage
  - Streetscape Enhancements
- Historic Civic Center Plaza
- North Mall Redevelopment
  - Iconic Downtown Signs

- City Park Revitalization
- Sixth & Main Beautification
- ...and more! (Other projects)
- Funding Plan: Pay as you go vs. bond supported
- Timeline(s): Slow and steady vs. accelerated
- Recommendations



## Downtown Revitalization Plan Update

## History

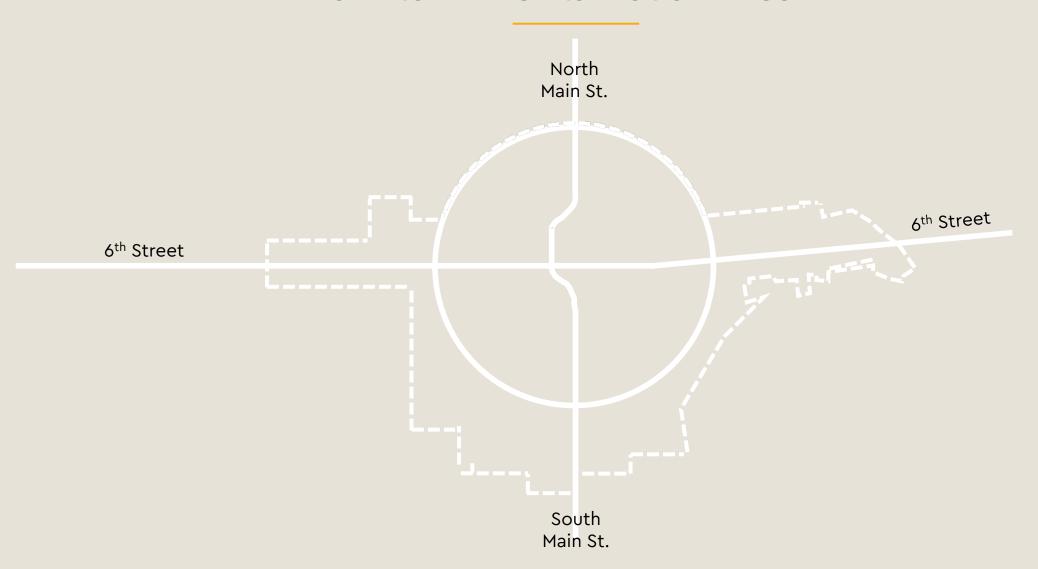
Proposal for street enhancements and other downtown revitalization presented, but efforts stall without funding or implementation plan.

Oct 2022 - Downtown Revitalization Plan adopted, after extensive planning, study, and community consultation.

2015 2021 2022

February 2021 - Citywide Strategic Plan Adopted after extensive community engagement. Various projects moving forward; seeking high level direction from Council on next proposed projects, funding and timeline.

## **Downtown Revitalization Area**



## Downtown Revitalization Plan Update

## Challenges





Missing
Downtown
Core



Blight



Aging Infrastructure



Lacking Sense of Place



Too few Community Events

## Downtown Revitalization Plan Update

## Solutions



**Efforts** 



Emphasize
Redevelopment
@ 6<sup>th</sup> & Main



Downtown
Aesthetic
Enhancements



Major Infrastructure Investments



City Park and Capital Improvements



More Community Events



## Downtown Revitalization Plan Update

# So... What are we doing now?

## **Downtown Revitalization Projects**

## 1. Streetscape Enhancements

Add medians, trees and landscaping along the entire 6<sup>th</sup> street corridor

#### 2. Historic Civic Center Plaza

Renovate building, rejuvenate plaza landscape, refocus uses on Visual, Performing, and Culinary arts

#### 3. North Mall

Redevelop the North Mall into a thriving, vibrant mixed-use development with retail, residential, and commercial components

### 4. City Park

Revitalize City Park based on the Adopted City Park Revitalization Masterplan to create a familyfriendly, community gathering place that becomes the focal point for community gatherings

## 5. Gateway Signage

Install new gateway signage on *both* West and East 6<sup>th</sup> Street to welcome visitors to Corona

## 6. Iconic Downtown Signs

Install large iconic gateway signs that announces arrival in the historic downtown

### 7. South Mall

Acquire and redevelop remaining properties with a focus on restaurant and entertainment uses

## 8. Sixth & Main Beautification

Redesign and improve the corridor between the North and South Mall and install an iconic feature in the center of the Circle

## 9. 6th Street Transformation

Transform 6<sup>th</sup> Street from *Grand to Grand*, into a pedestrian-friendly, single-lane enhanced section of the street to complement surrounding redevelopment uses 1

## Project #1

## Streetscape Enhancements

Add new medians with trees and landscaping along the entire 6th street corridor, create a more visually appealing and welcoming corridor through the Downtown.

#### Timeline





# Project #2 Historic Civic Center Plaza

Renovate the remaining portions of the building that were not improved with the 2015 renovations. Add a new HVAC system for the building, repair and renew aging windows and doors, and upgrade building components to extend the life of the building and preserve its use as a Visual, Performing, and Culinary Arts Center for the community.

#### **Timeline**





## Project #3

## North Mall Redevelopment

Continue acquiring properties and redevelop the North Mall into a thriving, vibrant, mixed-use development with retail, residential, and commercial components.

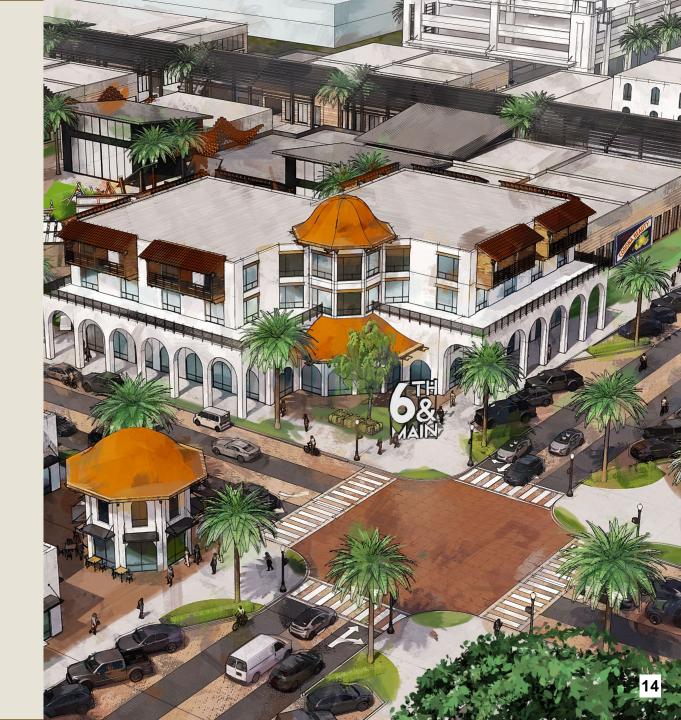
#### **Timeline**

2024 2025 2026 2027 2028 2029

Completion

50%

Acquisitions RFP Design Construction



# Project #4 City Park Revitalization

Revitalize City Park based on the adopted City Park Revitalization Masterplan to create a family-friendly, community gathering place that becomes the focal point for recreation, concerts, festivals, and celebrations.

# Timeline 2024 2025 2026 2027 Completion 20% Design Bids Construction



## Project #5

Gateway Signage

Update or replace the 6th street gateway signage on both the east and west side, to create a more visually appealing, welcoming, and recognizable gateway to the City.

#### **Timeline**

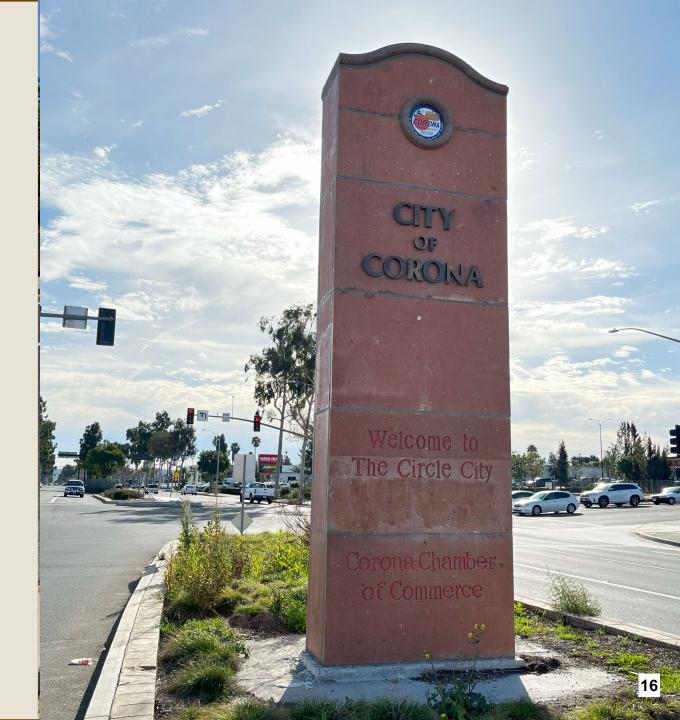
2025

#### Completion

0%

Design

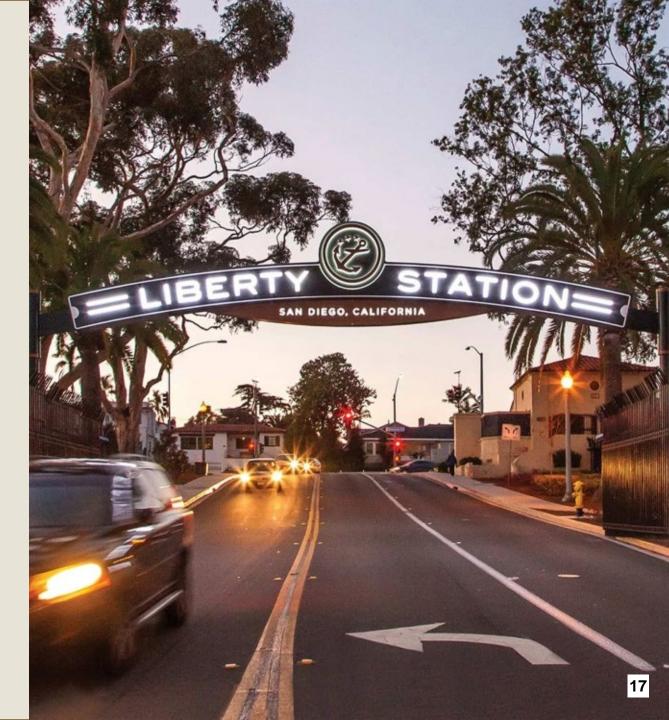
Construction



# Project #6 Iconic Downtown Signs

Install iconic signs that announce your arrival in the downtown. Two signs will be installed on 6<sup>th</sup> and Grand and one sign will be installed at 6<sup>th</sup> and Main between the North and South Mall properties, in the heart of the Downtown, near the Center of the Circle.

# Timeline 2024 2025 2026 Completion 10% Design Bid Construction



## Project #7

## South Mall Redevelopment

Continue acquiring and redeveloping properties in the South Mall to complement other redevelopment projects to create a vibrant restaurant and entertainment block to support a larger destination experience for residents and visitors.

#### **Timeline**

2024 2025

#### Completion



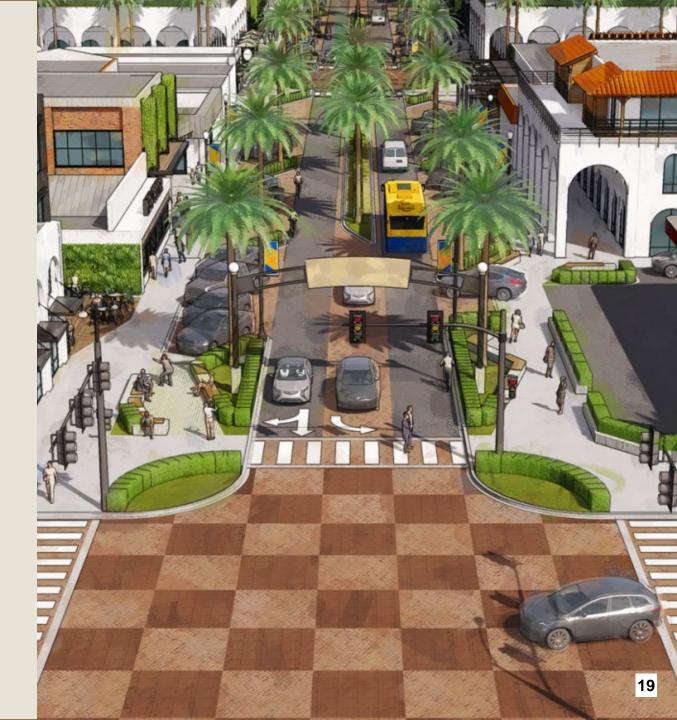


## Project #8

## Sixth & Main Beautification

Enhancements at 6<sup>th</sup> and Main will include a redesign of the streetscape between the North and South Mall, creating an iconic feature at the center of the Circle, and other streetscape enhancements to create a sense of place and arrival.

# Timeline 2024 2025 2026 2027 Completion 10% RFP Design Bid Construction

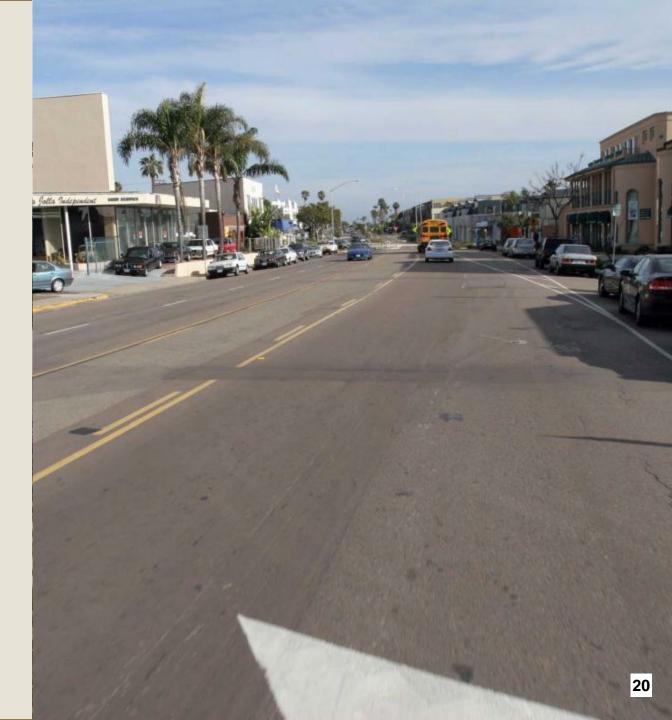


## Project #9

## 6th Street Transformation

6th street from Grand and Grand will be transformed into a more walkable downtown, reduce 6<sup>th</sup> St. to single lanes of traffic in each direction, widen sidewalks, add parking, new medians and trees, signage, and other streetscape enhancements to create the sense of being in a downtown.

# Timeline 2024 2025 2026 2027 2028 Completion 10% RFP Design Bid Construction



## Downtown Revitalization Plan Update

## Other Projects



## Strategic Property Acquisition

Identifying and pursuing ownership of properties with strategic value to the City



## Enhanced PD patrols & Business outreach

Increased enforcement along 6<sup>th</sup> street, bike team, and dedicated business outreach to increase safety and reduce theft and crime



Additional private retail development coming to the downtown core providing new grocery, restaurant, retail and more!



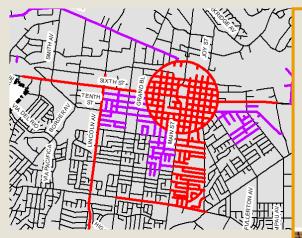
### Facade Improvement Grants

Grants to support businesses by improving facades on buildings in the Downtown



## Downtown Revitalization Plan Update

## Other Projects



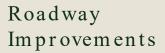
## Green Alleyways

Beautify and improve downtown alleys with solar lighting and wayfinding and repave alleys using permeable asphalt



### Downtown Branding

Use the new city brand to create a unique character for the downtown



Repair and resurface a majority of streets in the Downtown



## Downtown Specific Plan Update

Codify the Downtown
Revitalization Plan Design
Guidelines to shape the look
and feel of the Downtown





## Downtown Revitalization Plan Update

## Other Projects



## Victoria Park Improvements

Install a highly-desired splashpad and renovate the community building at a central park in the downtown



## Sheridan Park Playground

Replace aging playground equipment and install shade for families to enjoy

## Senior Center Improvements

Programmatic and capital improvements to expand participation, establish a senior meal program, diversify activities, and build community

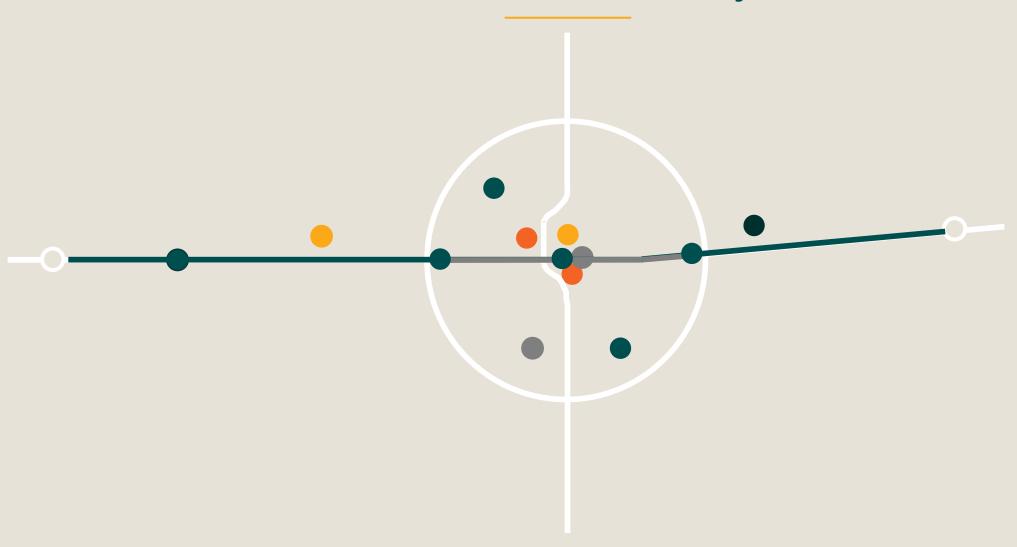


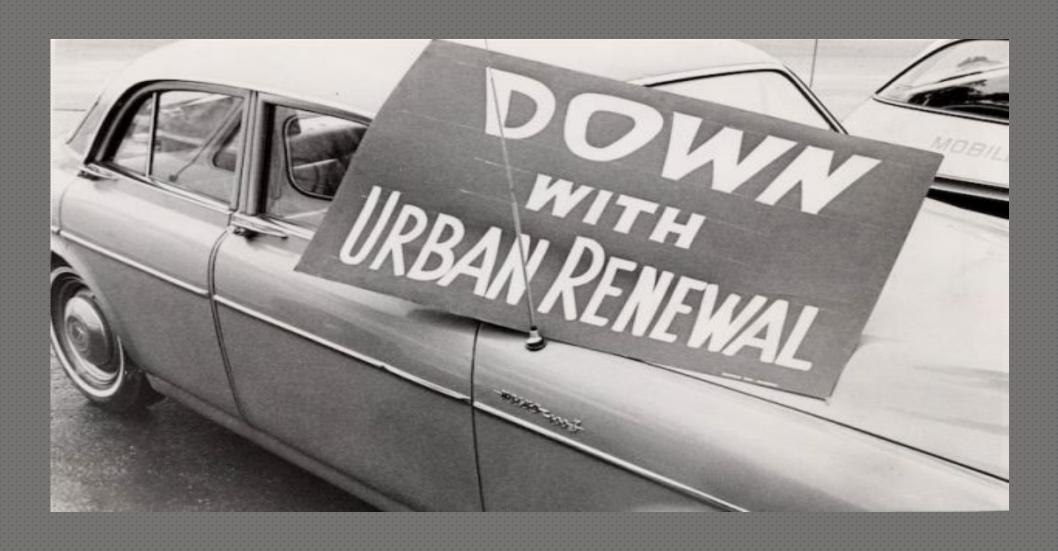
## Enhanced Community Events

Large scale community events bring energy to the Downtown



6<sup>th</sup> Street Corridor





How do we make it happen?

#### **Downtown Revitalization Projects**

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## 9. 6th Street Transformation

Transform 6th Street from Grand to Grand, into a pedestrian-friendly, single-lane enhanced section of the street to complement surrounding redevelopment uses

## 200M + / -

Preliminary estimated cost for all projects in 2024 dollars. Does not include offsets from increased property and sales tax revenues, the sale of city assets such e.g. CCC, competitive grant funding, ARPA funding, financing charges, interest, or the use of preexisting reserves to reduce borrowing costs.

6<sup>th</sup> Street Corridor

## Downtown Revitalization

No single project alone will revitalize Corona's Downtown area. Guided by the Downtown Revitalization Plan, the City proposes to utilize a strategy that combines both public *and* private investment. Public projects are intended to serve as catalysts to spur private investments, which together will prime targeted areas for additional growth and renewal.

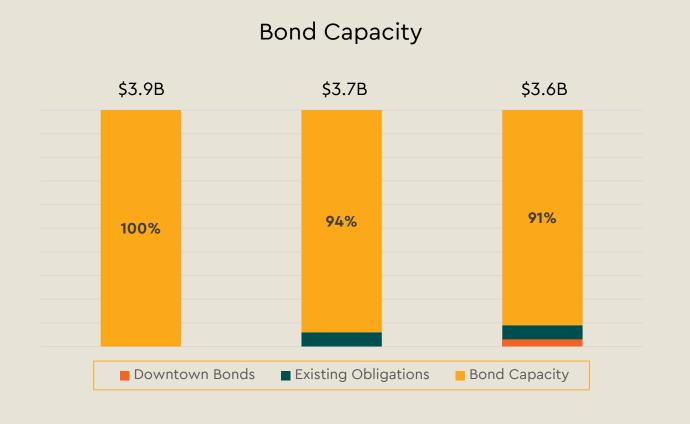
## Good financial stewardship creates opportunities

Measure Xreserves

Pension obligation bonds

Grant Funding

AA+ credit rating



## Financial Stewardship & Debt Capacity

The City has ample debt capacity to support downtown revitalization projects.

## Downtown Revitalization Plan Update

## Capital Funding Plan

Project	Estimated Cost
Park Improvements	\$ 5,000,000
Streetscape Enhancements	\$ 12,000,000
Historic Civic Center Plaza	\$ 50,000,000
North Mall	\$ 
City Park	\$ 100,000,000
South Mall	\$ 8,000,000
Gateway Signage	\$ 500,000
Downtown Signs	\$ 1,500,000
Sixth & Main Beautification	\$ 5,000,000
6th Street Transformation	\$ 18,000,000
Total Cost	\$ 200,000,000

Direct Offsets	
CDBG Funds	\$ 3,000,000
ARPA	\$ 8,000,000
Measure X Reserves	\$ 35,000,000
Sale of South Mall Properties	\$ 8,000,000
Sale of North Mall Properties	\$ 25,000,000
Sale of CCC	\$ 7,000,000
Total Offsets	\$ 86,000,000
Offsets	\$ 86,000,000
Bond Financing	\$ 114,000,000
	\$ 200,000,000

## Downtown Revitalization Plan Update

## Timeline Options

	Slow & Steady (Current Approach)	Accelerated (Recommended Approach)
Cost	~ \$5-10M per year	\$7-8M per year of debt service
Timeline	20-30 years	5-7 years
Pros	<ul> <li>No debt costs</li> <li>More time to secure grants</li> <li>More time to analyze</li> <li>Ability to pivot based on changing environment</li> </ul>	<ul> <li>Takes advantage of City's strong financial position</li> <li>Ensures a comprehensive approach – it all gets done</li> <li>Creates momentum which can spur additional renewal</li> <li>Accelerates redevelopment and revenue growth</li> <li>More efficient construction processes</li> <li>Reduced bond issuance costs for multiple projects</li> </ul>
Cons	<ul> <li>Hasn't worked so far</li> <li>Does not create desired momentum</li> <li>Takes 20-30 years</li> <li>Shrinking discretionary spending over time</li> <li>Construction costs escalate over time</li> <li>Some projects may not get done</li> <li>Slower return on investment</li> </ul>	- Debt service costs - Less time to secure grant funding

## **Accelerated Timeline**

- City Park Construction
- North Mall RFP
- 6<sup>th</sup> and Main Construction
- Streetscape Enhancement Construction
- Iconic Downtown Sign Construction
- Gateway Signage Design
- 6<sup>th</sup> Street Transformation Construction
- Historic Civic Center Renovation Design

- City Park Grand Opening
- North Mall Construction
- 6<sup>th</sup> and Main Complete
- Streetscape Enhancement Complete
- 6<sup>th</sup> Street Transformation Construction
- Historic Civic Center Construction

North Mall Complete

2024 2025 2026 2027 2028 2029

- South Mall Grand Opening
- City Park Design
- North Mall Acquisitions
- 6<sup>th</sup> & Main Design
- Streetscape Enhancement Design
- Iconic Downtown Sign Design RFP
- 6<sup>th</sup> Street Transformation Design
- Historic Civic Center Scoping

- City Park Construction
- North Mall Design
- 6<sup>th</sup> and Main Construction
- Streetscape Enhancement Construction
- Iconic Downtown Sign Complete
- Gateway Signage Complete
- 6<sup>th</sup> Street Transformation Construction
- Historic Civic Center Construction

- North Mall Construction
- 6<sup>th</sup> Street Transformation Complete
- Historic Civic Center Renovation Complete



## Recommendations



**9 Projects** 

Proceed with the 9 proposed catalyst projects



**Investment Plan** 

Utilize a mixture of reserves, asset sales, grants and financing (up to \$125m)



**Accelerated Timeline** 

Move forward with redevelopment efforts on an accelerated timeline



That the City Council provide direction and feedback on the proposed 6<sup>th</sup> Street Corridor Downtown Revitalization:

- 1. Projects
- 2. Funding Plan
- 3. Timeline

# Thank you

